

Figure 45 Achievement of key process measures in each hospital

London

Region	Hospital Code	Health Boards	Hospital Name	YEARS 1 & 2				YEAR 2															
				Total number of cases in years 1 and 2, datasets	Adjusted mortality rate, %	99.8% upper outlier limit	99.8% lower outlier limit	Total number of cases in year 2 cleaned dataset	Final Case Ascertainment	CT reported before surgery	Risk documented before surgery	Arrival in theatre in timescale appropriate to urgency	Preoperative review by a consultant surgeon and anaesthetist when risk of death ≥5%	Consultant surgeon and anaesthetist present in theatre when risk of death ≥5%	Consultant surgeon present in theatre when risk of death ≥5%	Consultant anaesthetist present in theatre when risk of death ≥5%	Admitted to critical care following surgery when risk of death >10%	Assessment by elderly medicine specialist in patients > 70 years	Median length of stay following surgery in patients surviving to hospital discharge (days)	Proportion of patients returning to theatre after emergency laparotomy	Proportion of patients with unplanned critical care admission from the ward < 7 days following surgery		
LONDON																							
NORTH CENTRAL	BNT	Royal Free London NHS Foundation Trust	Barnet Hospital	87	13.9	23.7	1.6	10	Red	Green	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	9.4	10	0
	NMH	North Middlesex University Hospital NHS Trust	North Middlesex University Hospital	60	9.0	26.5	0.1	10	Red	Green	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	11.4	0	0
	RFH	Royal Free London NHS Foundation Trust	Royal Free Hospital	182	10.0	19.5	4.5	92	Green	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	14.3	9.8	2.2
	UCL	University College London Hospitals NHS Foundation Trust	University College Hospital	158	12.0	20.1	4.0	94	Yellow	Red	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	11.8	13.8	7.6
	WHT	Whittington Health	Whittington Hospital	196	12.1	19.2	4.7	98	Green	Yellow	Red	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	8.3	12.2	3.1
NORTH EAST	HOM	Homerton University Hospital NHS Foundation Trust	Homerton Hospital	151	7.4	20.4	3.8	73	Green	Green	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	9.6	2.7	4.2
	KNG	Barking Havering & Redbridge Univ Hosps NHS Trust	King George Hospital	193	13.4	19.2	4.7	100	Green	Yellow	Red	Green	Yellow	Red	Yellow	Green	Green	Green	Green	Green	11	8	6.6
	LON	Barts Health NHS Trust	The Royal London Hospital	262	12.1	18.0	5.5	124	Yellow	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	15.5	19.4	5.7
	NWG	Barts Health NHS Trust	Newham University Hospital	6				0	Red														
	QHR	Barking Havering & Redbridge Univ Hosps NHS Trust	Queen's Hospital - Romford	374	12.6	16.8	6.5	193	Green	Yellow	Red	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	11.2	17.1	6.2
	WHC	Barts Health NHS Trust	Whipps Cross University Hospital	92	11.2	23.3	1.9	12	Red	Green	Green	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	11.1	8.3	0
NORTH WEST	EAL	London North West Healthcare NHS Trust	Ealing Hospital	22	7.7	39.2	0.0	20	Red	Green	Red	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	11.6	5	0
	HHX	Royal Brompton & Harefield NHS Foundation Trust	Harefield Hospital	7				2	Yellow	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green			
	HIL	The Hillingdon Hospitals NHS Foundation Trust	Hillingdon Hospital	126	11.4	21.3	3.2	83	Yellow	Green	Red	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	11.4	2.4	2.4
	NPH	London North West Healthcare NHS Trust	Northwick Park/St Marks Hospital	272	11.9	17.9	5.7	158	Yellow	Red	Green	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	10.5	11.4	6.5
	STM	Imperial College Healthcare NHS Trust	St Mary's Hospital	128	11.3	21.2	3.2	60	Red	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	13.3	11.7	7
	WMU	Chelsea and Westminster Hosp NHS Foundation Trust	West Middlesex University Hospital	96	12.2	22.9	2.1	34	Red	Green	Red	Green	Yellow	Red	Yellow	Green	Green	Green	Green	Green	10.4	5.9	0
SOUTH EAST	BRO	King's College Hospital NHS Foundation Trust	The Princess Royal University Hospital	181	8.1	19.5	4.5	93	Red	Yellow	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	12.2	4.3	6.5
	KCH	King's College Hospital NHS Foundation Trust	King's College Hospital	219	15.0	18.7	5.1	82	Yellow	Red	Red	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	14.6	13.4	1.3
	LEW	Lewisham and Greenwich NHS Trust	University Hospital Lewisham	123	9.9	21.5	3.1	60	Yellow	Green	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	10.6	13.3	5.1
	QEL	Lewisham and Greenwich NHS Trust	Queen Elizabeth Hospital (Lewisham and Greenwich NHS Trust)	186	12.4	19.4	4.5	111	Green	Green	Yellow	Yellow	Yellow	Green	Green	Green	Green	Green	Green	Green	12.5	10.8	6.4
	STH	Guy's and St Thomas' NHS Foundation Trust	St Thomas' Hospital	111	10.2	22.1	2.7	110	Yellow	Yellow	Yellow	Green	Yellow	Yellow	Green	Green	Green	Green	Green	Green	15.1	16.4	4.9

Region	Hospital Code	Health Boards	Hospital Name	YEARS 1 & 2				Total number of cases in year 2 cleaned dataset	YEAR 2													
				Total number of cases in years 1 and 2 datasets	Adjusted mortality rate- %	99.8% upper outlier limit	99.8% lower outlier limit		Final Case Ascertainment	CT reported before surgery	Risk documented before surgery	Arrival in theatre in timescale appropriate to urgency	Preoperative review by a consultant surgeon and anaesthetist when risk of death ≥5%	Consultant surgeon and anaesthetist present in theatre when risk of death ≥5%	Consultant surgeon present in theatre when risk of death ≥5%	Consultant anaesthetist present in theatre when risk of death ≥5%	Admitted to critical care following surgery when risk of death >10%	Assessment by elderly medicine specialist in patients > 70 years	Median length of stay following surgery in patients surviving to hospital discharge (days)	Proportion of patients returning to theatre after emergency laparotomy	Proportion of patients with unplanned critical care admission from the ward < 7 days following surgery	
CENTRAL																						
EAST MIDLANDS	CHE	Chesterfield Royal Hospital NHS Foundation Trust	Chesterfield Royal Hospital	168	15.0	19.9	4.2	107														
	DER	Derby Hospitals NHS Foundation Trust	Royal Derby Hospital	338	9.0	17.2	6.2	181														
	KGH	Kettering General Hospital NHS Foundation Trust	Kettering General Hospital	286	11.0	17.7	5.8	146														
	KMH	Sherwood Forest Hospitals NHS Foundation Trust	Kings Mill Hospital	288	10.2	17.7	5.8	154														
	LEI	University Hospitals of Leicester NHS Trust	Leicester General Hospital	168	5.7	19.9	4.2	118														
	LER	University Hospitals of Leicester NHS Trust	Leicester Royal Infirmary	575	9.7	15.7	7.4	309														
	LIN	United Lincolnshire Hospitals NHS Trust	Lincoln County Hospital	220	12.4	18.7	5.1	136														
	NOT	Nottingham University Hospitals NHS Trust	Nottingham City Hospital	25	8.2	36.7	0.0	25														
	NTH	Northampton General Hospital NHS Trust	Northampton General Hospital	380	10.6	16.8	6.5	199														
	NUN	George Eliot Hospital NHS Trust	George Eliot Hospital	108	10.2	22.2	2.6	31														
PIL	United Lincolnshire Hospitals NHS Trust	Pilgrim Hospital	105	6.8	22.4	2.4	70															
QMC	Nottingham University Hospitals NHS Trust	Queens Medical Centre - Nottingham	689	10.7	15.3	7.7	338															

North of England

Region	Hospital Code	Health Boards	Hospital Name	YEARS 1 & 2				YEAR 2															
				Total number of cases in years 1 and 2 datasets	Adjusted mortality rate- %	99.8% upper outlier limit	99.8% lower outlier limit	Total number of cases in year 2 cleaned dataset	Final Case Ascertainment	CT reported before surgery	Risk documented before surgery	Arrival in theatre in timescale appropriate to urgency	Preoperative review by a consultant surgeon and anaesthetist when risk of death ≥5%	Consultant surgeon and anaesthetist present in theatre when risk of death ≥5%	Consultant surgeon present in theatre when risk of death ≥5%	Consultant anaesthetist present in theatre when risk of death ≥5%	Admitted to critical care following surgery when risk of death >10%	Assessment by elderly medicine specialist in patients > 70 years	Median length of stay following surgery in patients surviving to hospital discharge (days)	Proportion of patients returning to theatre after emergency laparotomy	Proportion of patients with unplanned critical care admission from the ward < 7 days following surgery		
NORTH																							
NORTH EAST	DAR	County Durham & Darlington NHS Foundation Trust	Darlington Memorial Hospital	224	13.9	18.6	5.1	106													9.5	9.4	1
	DRY	County Durham & Darlington NHS Foundation Trust	University Hospital North Durham	304	9.9	17.5	6.0	155													9.4	9	5.3
	FRE	The Newcastle upon Tyne Hospitals NHS Foundation Trust	Freeman Hospital	155	9.7	20.3	3.9	84													17.5	11.9	3.6
	NSH	Northumbria Healthcare NHS Foundation Trust	Northumbria Specialist Emergency Care Hospital	464	15.9	16.3	6.9	250													9.5	2.4	3.3
	NTG	North Tees & Hartlepool NHS Foundation Trust	University Hospital of North Tees	112	10.0	22.0	2.8	77													10.6	11.7	6.5
	QEG	Gateshead Health NHS Foundation Trust	Queen Elizabeth Hospital - Gateshead	253	13.4	18.1	5.5	143													11.6	12.6	4.2
	RVN	The Newcastle upon Tyne Hospitals NHS Foundation Trust	Royal Victoria Infirmary	498	10.9	16.1	7.1	254													10.5	4.7	2.4
	SCM	South Tees Hospitals NHS Foundation Trust	The James Cook University Hospital	260	10.9	18.0	5.5	127													13.3	7.1	5.6
	STD	South Tyneside NHS Foundation Trust	South Tyneside District Hospital	135	10.9	21.0	3.4	66													10.6	6.1	3.1
SUN	City Hospitals Sunderland NHS Foundation Trust	Sunderland Royal Hospital	372	13.8	16.9	6.5	180													12.2	22.8	5.6	

South of England

Region	Hospital Code	Health Boards	Hospital Name	YEARS 1 & 2				YEAR 2																							
				Total number of cases in years 1 and 2 datasets	Adjusted mortality rate- %	99.8% upper outlier limit	99.8% lower outlier limit	Total number of cases in year 2 cleaned dataset	Final Case Ascertainment	CT reported before surgery	Risk documented before surgery	Arrival in theatre in timescale appropriate to urgency	Preoperative review by a consultant surgeon and anaesthetist when risk of death ≥5%	Consultant surgeon and anaesthetist present in theatre when risk of death ≥5%	Consultant surgeon present in theatre when risk of death ≥5%	Consultant anaesthetist present in theatre when risk of death ≥5%	Admitted to critical care following surgery when risk of death >10%	Assessment by elderly medicine specialist in patients > 70 years	Median length of stay following surgery in patients surviving to hospital discharge [days]	Proportion of patients returning to theatre after emergency laparotomy	Proportion of patients with unplanned critical care admission from the ward < 7 days following surgery										
SOUTH																															
SOUTH CENTRAL	CCH	Oxford University Hospitals NHS Trust	Churchill Hospital	8				0																							
	MIW	Isle of Wight NHS Trust	St Mary's Hospital - IOW	131	15.2	21.1	3.3	70													10.7	12.9	4.3								
	MKH	Milton Keynes Hospital NHS Foundation Trust	Milton Keynes Hospital	136	11.6	20.9	3.5	89															8.5	7.9	4.6						
	NHH	Hampshire Hospitals NHS Foundation Trust	Basingstoke & North Hampshire Hospital	153	7.8	20.3	3.9	85																10	3.5	1.2					
	QAP	Portsmouth Hospitals NHS Trust	Queen Alexandra Hospital	571	9.8	15.7	7.4	301																	10.6	9	0.7				
	RAD	Oxford University Hospitals NHS Trust	John Radcliffe Hospital	207	10.6	18.9	4.9	119																		9.5	16	5			
	RBE	Royal Berkshire NHS Foundation Trust	Royal Berkshire Hospital	337	12.5	17.2	6.2	181																			7.4	14.4	4.5		
	RHC	Hampshire Hospitals NHS Foundation Trust	Royal Hampshire County Hospital	181	8.3	19.5	4.5	92																				8.4	10.9	2.2	
	SGH	University Hospital Southampton NHS Foundation Trust	Southampton General Hospital	489	9.3	16.1	7.1	240																				12	9.6	3.8	
	SMV	Buckinghamshire Healthcare NHS Trust	Stoke Mandeville Hospital	205	10.0	19.0	4.9	138																				8.6	15.2	1.6	
WEX	Frimley Health NHS Foundation Trust	Wexham Park Hospital	261	10.5	18.0	5.5	114																					10.1	8.8	8	
SOUTH EAST COAST																															
CKH	East Kent Hospitals University NHS Foundation Trust	Kent and Canterbury Hospital	9				6																								
CON	East Sussex Healthcare NHS Trust	Conquest Hospital	203	14.4	19.0	4.8	150																						12.4	6	2.7
DVH	Dartford & Gravesham NHS Trust	Darent Valley Hospital	246	11.3	18.2	5.4	131																						12.1	13	6.3
ESU	Surrey & Sussex Healthcare NHS Trust	East Surrey Hospital	291	9.4	17.7	5.9	110																						9.8	10	2.8
FRM	Frimley Health NHS Foundation Trust	Frimley Park Hospital	195	12.1	19.2	4.7	89																						12.4	7.9	8.2
MDW	Medway NHS Foundation Trust	Medway Maritime Hospital	335	14.4	17.2	6.2	180																						10.4	14.4	2.8
MST	Maidstone and Tunbridge Wells NHS Trust	Maidstone Hospital	2				1																								
QEQ	East Kent Hospitals University NHS Foundation Trust	Queen Elizabeth The Queen Mother Hospital	300	8.1	17.6	5.9	145																						8.6	8.3	9.1
RSC	Brighton and Sussex University Hospitals NHS Trust	Royal Sussex County Hospital	326	13.6	17.3	6.1	241																						10.5	13.3	0.9
RSU	Royal Surrey County Hospital NHS Foundation Trust	Royal Surrey County Hospital	222	8.1	18.7	5.1	134																						11.1	7.5	3
SPH	Ashford & St Peter's Hospital NHS Foundation Trust	St Peter's Hospital	349	11.3	17.1	6.3	178																						11.3	14.6	7.5
STR	Western Sussex Hospitals NHS Trust	St Richards Hospital	200	9.5	19.1	4.7	121																						13.3	10.7	0
TUN	Maidstone and Tunbridge Wells NHS Trust	Tunbridge Wells Hospital	233	7.2	18.4	5.2	136																						11.5	8.8	0.7
WHH	East Kent Hospitals University NHS Foundation Trust	William Harvey Hospital	378	12.7	16.8	6.5	212																						11.4	9.4	2.9
WRG	Western Sussex Hospitals NHS Trust	Worthing Hospital	172	10.7	19.7	4.3	161																						11.6	6.8	1.3

South of England (continued)

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				Total number of cases in years 1 and 2 datasets	Adjusted mortality rate. %			Total number of cases in year 2 cleaned dataset	Final Case Ascertainment	CT reported before surgery	Risk documented before surgery	Arrival in theatre in timescale appropriate to urgency	Preoperative review by a consultant surgeon and anaesthetist when risk of death ≥5%	Consultant surgeon and anaesthetist present in theatre when risk of death ≥5%	Consultant surgeon present in theatre when risk of death ≥5%	Consultant anaesthetist present in theatre when risk of death ≥5%	Admitted to critical care following surgery when risk of death >10%	Assessment by elderly medicine specialist in patients > 70 years	Median length of stay following surgery in patients surviving to hospital discharge (days)	Proportion of patients returning to theatre after emergency laparotomy	Proportion of patients with unplanned critical care admission from the ward < 7 days following surgery
					99.9% upper outlier limit	99.9% lower outlier limit	99.9% lower outlier limit														
SOUTH WEST	BAT	Royal United Hospital Bath NHS Trust	Royal United Hospital	339	9.3	17.1	6.2	172											9.9	17.4	3.6
	BRI	University Hospitals of Bristol NHS Foundation Trust	Bristol Royal Infirmary	292	10.3	17.6	5.9	141											11.4	11.3	3.6
	BTH	The Royal Bournemouth and Christchurch Hosps NHS Foundation Trust	The Royal Bournemouth Hospital	346	9.6	17.1	6.3	162											9.7	9.9	4.4
	CGH	Gloucestershire Hospitals NHS Foundation Trust	Cheltenham Hospital	221	8.1	18.7	5.1	115											10.3	9.6	1.8
	GLO	Gloucestershire Hospitals NHS Foundation Trust	Gloucestershire Royal Hospital	343	8.6	17.1	6.3	171											9	6.4	4.2
	MPH	Taunton & Somerset NHS Foundation Trust	Musgrove Park Hospital	339	10.4	17.1	6.2	186											10.5	7	3.3
	NDD	Northern Devon Healthcare NHS Trust	North Devon District Hospital	133	9.6	21.0	3.3	68											9.4	10.3	1.5
	PGH	Poole Hospital NHS Foundation Trust	Poole Hospital	235	12.9	18.4	5.2	130											8	6.2	1.6
	PLY	Plymouth Hospitals NHS Trust	Derriford Hospital	537	11.5	15.9	7.3	291											10.6	15.8	4.6
	PMS	Great Western Hospitals NHS Foundation Trust	The Great Western Hospital	365	13.5	16.9	6.4	199											11.5	3	2
	RCH	Royal Cornwall Hospitals NHS Trust	Royal Cornwall Hospital	476	7.5	16.2	7.0	242											8.5	9.1	3.3
	RDE	Royal Devon & Exeter NHS Foundation Trust	Royal Devon & Exeter Hospital	396	10.5	16.7	6.6	204											10.3	6.9	2.5
	SAL	Salisbury NHS Foundation Trust	Salisbury District Hospital	132	12.0	21.1	3.3	80											9.4	1.3	2.5
	SMH	North Bristol NHS Trust	Southmead Hospital	322	6.6	17.3	6.1	224											9.2	16.1	2.7
	TOR	South Devon Healthcare NHS Foundation Trust	Torbay District General Hospital	303	14.4	17.5	6.0	180											9.8	7.2	6.4
	WDH	Dorset County Hospital	Dorset County Hospital	255	11.4	18.1	5.5	136											9.6	10.3	0
	WGH	Weston Area Health NHS Trust	Weston General Hospital	228	15.7	18.5	5.2	111											11.8	11.7	0.9
	YEO	Yeovil District Hospital NHS Foundation Trust	Yeovil District Hospital	164	9.7	20.0	4.1	79											10.4	12.7	5.1

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WALES																							
WALES	BRG	Hywel Dda Health Board	Bronglais General Hospital	95	10.2	23.0	2.1	48													13.1	12.5	2.2
	CLW	Betsi Cadwaladr University Health Board	Glan Clwyd District General Hospital	203	13.0	19.0	4.8	109													10.3	18.3	2.8
	GLG	Hywel Dda Health Board	Glangwili General Hospital	212	14.1	18.8	4.9	115													14.4	20	6.1
	GWE	Aneurin Bevan Health Board	Royal Gwent Hospital	408	14.7	16.6	6.7	197													11.2	7.6	5.1
	GWY	Betsi Cadwaladr University Health Board	Ysbyty Gwynedd Hospital	158	10.5	20.1	4.0	86													14.2	9.3	6.2
	MOR	Abertawe Bro Morgannwg University Health Board	Morrison Hospital	445	11.4	16.4	6.9	259													12	7.7	2
	NEV	Aneurin Bevan Health Board	Nevill Hall Hospital	185	13.5	19.4	4.5	86													15.4	5.8	4.8
	PCH	Cwm Taf Health Board	Prince Charles Hospital	157	18.0	20.2	4.0	76													10.4	9.2	8.3
	POW	Abertawe Bro Morgannwg University Health Board	Princess of Wales Hospital	164	17.5	20.0	4.1	92													9.9	7.6	5.7
	RGH	Cwm Taf Health Board	Royal Glamorgan	151	18.1	20.4	3.8	90													14	12.2	4.7
	UHL	Cardiff and Vale University Health Board	University Hospital Llandough	1				0															
	UHW	Cardiff and Vale University Health Board	University Hospital of Wales	567	13.3	15.8	7.4	303													11.1	8.9	3.4
	WRX	Betsi Cadwaladr University Health Board	Wrexham Maelor Hospital	106	18.7	22.4	2.5	70													9.4	15.7	3
	WYB	Hywel Dda Health Board	Witbybush General Hospital	101	12.1	22.6	2.3	57													11.4	1.8	8.9

Key

- Green ≥80% (EXCEPT case ascertainment where green ≥70%)
- Amber 50–79% (EXCEPT case ascertainment where amber is 50–69%)
- Red <50%
- Grey Cells = not applicable/too few cases to report/data uncertain
- Timeliness of arrival = excluding expedited cases (category 3)

- Critical care admission when P-POSSUM mortality risk >10%: excludes patients that died in theatre and those noted to be for palliative care only post operatively
- Hospitals in orange contributed no cases to year 2
- Hospitals in blue contributed <10 cases to year 2