

Appendix 1. Membership of the NELA Project Board and Clinical Reference Group

Project Board

- Mr Iain Anderson (Chair), Association of Surgeons of Great Britain and Ireland
- Professor David Cromwell, Royal College of Surgeons of England
- Mr Anthony Davies, Welsh government
- Ms Sharon Drake, Director of Clinical Quality and Research, Royal College of Anaesthetists
- Ms Nicola Fearnhead, Royal College of Surgeons of England
- Professor Mike Grocott, Royal College of Anaesthetists
- Dr Carolyn Johnston, NELA Quality Improvement Lead
- Mr Jose Lourtie, Head of Research, Royal College of Anaesthetists
- Professor Ramani Moonesinghe, NHS England
- Ms Janet Moss, Patient representative
- Dr Dave Murray, NELA Chair
- Ms Lyndsay Pearce, NELA Surgical Lead
- Ms Natalia Plejic, Project Manager, Healthcare Quality Improvement Partnership
- Dr David Saunders, NELA Anaesthetic Lead
- Mr Paul Smith, Associate Director, Healthcare Quality Improvement Partnership
- Ms Christine Taylor, Research Manager/NELA Project Manager, Royal College of Anaesthetists
- Ms Gillian Tierney, Association of Surgeons of Great Britain and Ireland
- Dr Andrzej Wlasczyk, Association of Anaesthetists

Clinical Reference Group

- Dr Majd Al Shamaa, Welsh representative
- Dr Irfan Chaudry, Faculty of Intensive Care Medicine
- Professor David Cromwell, Royal College of Surgeons of England
- Ms Sarah Duff, Association of Surgeons of Great Britain and Ireland
- Mr Tim Duncan, British Gynaecological Cancer Society
- Dr Naren Govindarajah, Royal College of Radiologists
- Professor Mike Grocott, Royal College of Anaesthetists
- Professor David Harrison, Intensive Care National Audit and Research Centre
- Dr Clare Hughes, British Geriatric Society
- Dr Carolyn Johnston, NELA Quality Improvement Lead
- Ms Lindsay Keeley, Association for Perioperative Practice
- Dr Shondipon Laha, Intensive Care Society
- Mr Nicholas Lees, Royal College of Surgeons of England
- Ms Janet Moss, Patient representative
- Dr Dave Murray, NELA Chair
- Dr Babu Muthuswamy, Welsh representative
- Dr Mike Nevin, UK Clinical Directors Network
- Ms Lyndsay Pearce, NELA Surgical Lead
- Dr Anne Pullyblank, Academic Health Services Network
- Dr David Saunders, NELA Anaesthetic Lead

- Dr Tanuja Shah, Age Anaesthesia Association
- Dr James Stephenson, British Society of Gastrointestinal and Abdominal Radiology
- Dr Jim Stewart, Gastroenterology
- Ms Anna Tennant, Royal College of Nursing
- Dr Simon Varley, Emergency Laparotomy Network
- Dr Natasha Wiggins, Association of Palliative Medicine
- Dr Sally-Anne Wilson, Royal College of Emergency Medicine
- Dr Andrzej Wlaszczyk, Association of Anaesthetists